

TRAFFORD COUNCIL

Report to: Health Scrutiny Committee
Date: 15th July 2016
Report of: Councillor Alexander Williams

Report Title

City of Manchester Single Hospital Service Review – current update

Summary

This report provides a short summary of the current progress and status of the Single Hospital Service Review for the benefit of scrutiny members

Recommendation(s)

To note the content of the report.

Contact person for access to background papers and further information:

Name: Jill Colbert
Extension: x1901

Background Papers: None attached
Full background papers are publicly available at:

http://www.manchester.gov.uk/meetings/meeting/2641/health_and_wellbeing_board

The meetings are also webcast live.

Background

In January 2016 Manchester's Health and Wellbeing Board commissioned an independent review by Sir Jonathan Michael to look at what could be achieved by hospital services working closer together in the city of Manchester. This was called The City of Manchester Single Hospital Service Review and involved University Hospital of South Manchester NHS Foundation Trust (UHSM), North Manchester General Hospital (run by The Pennine Acute Hospitals NHS Trust – PAHT) and Central Manchester University Hospitals NHS Foundation Trust (CMFT).

Sir Jonathan's review has been conducted in two phases, with the first phase reporting to the Manchester Health and Wellbeing Board on April 27, 2016.

In summary it identified that each of the hospitals provides important services to people in Manchester, but that each one works independently with a variable range of services, different ways of working and different priorities. This has led to duplication in some areas and gaps in others. Most importantly it has led to a situation where patients may receive different standards of care depending on the hospital they first attend.

The report also noted that the variations in care are happening in the context of the significant challenges facing health and social care services in the city. Overall, health outcomes are poor for Manchester – in many cases they are some of the worst in England. It also noted financial pressures and the need to ensure that Manchester's healthcare funding is spent as effectively as possible.

The first stage of the review involved extensive engagement and involvement with key stakeholders all supporting the need for closer collaborative working to help address these problems.

This part of the review looked in detail at a group of eight 'exemplar' services, including cardiac services, respiratory services, critical care, radiology (including interventional radiology), secondary care paediatrics, obstetrics, infectious diseases and rheumatology.

The review identified that, by working more closely together and introducing a 'Single Hospital Service' model, the three hospitals in Manchester can ensure that all patients are able to access high quality, efficiently-run services that best meet their needs.

Manchester's Health and Wellbeing Board were supportive of the recommendations made by Sir Jonathan and agreed that the review should then move to a second phase.

The full report is here:

http://www.manchester.gov.uk/meetings/meeting/2828/health_and_wellbeing_board

The second stage of the review then considered the organisational arrangements that would need to be in place for successful delivery of a Single Hospital Service and this report was presented to the Health and Wellbeing Board on June 8, 2016. The key recommendation of the Stage Two report was that the Trust Boards should enter into a discussion, rapidly, to consider how the creation of a single organisation, to run hospital services in Manchester, would best be achieved.

The recommendations were accepted and endorsed and a management board has now been established to drive forward the programme. Dr Nigel Guest is the NHS Trafford CCG representative on that board.

A challenging timescale for completion has been set for the 1st April 2017, although it is recognised that the issues with the North Manchester General Hospital will not be resolved by then, so that provision will move into the new organisation at a later stage.

The Manchester Health and Wellbeing Board on the 22nd July 2016 will consider the progress on the first phase of the scoping work and a full report will be made publicly available for that meeting, presenting on the management boards actions to date.

In order to understand the subsequent process and implications for Trafford Council, and to add to the debate, the Chief Executive, lead Portfolio holder and Interim Corporate Director, as well as others, have had several meetings and conference calls to date.

The lead Portfolio holder initiated a meeting with the Leader of Manchester city council, and their Director of Integration, with Trafford CCG, to ensure strong engagement on all key strands of work.

Regular conference calls are in place between Trafford Council, CMFT and UHSM to track progress, as well as direct face to face meetings.

Next steps

A full report will be brought to the Trafford Health and Well-being Board and Health Scrutiny in due course, once the final response has been provided to Manchester commissioners.

Please specify what the implications are. If any do not apply, insert 'not applicable' so that it is clear that all implications have been considered.

Not appropriate to comment at this point. The management board will address all aspects of the implications in due course.

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| Financial Impact: | N/A |
| Legal Impact: | N/A |
| Human Resources Impact: | N/A |
| Asset Management Impact: | N/A |
| E-Government Impact: | N/A |
| Risk Management Impact: | N/A |
| Health and Safety Impact: | N/A |

Consultation

Full consultation with Trafford residents will commence as part of the overall programme of work and Trafford Council will brief the Trafford Health and Wellbeing Board fully throughout the process, ensuring transparency of information and communication.

Reasons for Recommendation(s)

To note the content of the report and receive future updates accordingly.